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DD/S 69-5240 19 NOV 1969

MEMORANDUM FOR: Director of Medical Services

SUBJECT

: Center for Behavioral Sciences

I have approved your recommendation to explore and submit a plan for the establishment of an appropriate central point within the Agency for a Center for Behavioral Sciences. In developing your plan please keep in mind that the chance of obtaining additional ceiling positions is very remote and your proposal will more likely have to be absorbed within existing resources. Since you will be dealing with subjects relating to specialized technical disciplines in support of your existing capabilities, I would suggest that you consider consultant panels and other contractual means for obtaining supporting technical competence.

SIGNED R. L. Bannerman

R. L Bannerman
Deputy Director
for Support

Att: Memo dtd 14 Nov 69 for DD/S fr D/OMS, same subj

DD/S:RLB:ksb (19 Nov 69) Distribution:

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MITMORANDUM FOR: Deputy Director for Support

SUBJECT

: Center for Behavioral Sciences

1. This memorandum contains in paragraph 5 a recommendation for action by the Deputy Director for Support.

2. The Problem

Important developments and significant advances in the behavioral sciences have occurred that are relevant to and should be considered by any organization concerned for its own growth and progress. These developments and advances, admittedly often complex by nature and usually requiring professional interpretation, are not in our judgment being brought to the Agency's attention in a well organized and dependable way. The Agency may therefore be failing to exploit certain advantages that these changes provide.

3. The Background

a. For several months a continuing committee within the Office of Medical Services has been considering this problem. The committee is composed of several professional specialties within the OMS (e.g., psychiatry, psychology) that relate to behavioral sciences — i.e., the disciplines that deal with how individuals and groups act and react — and came into being with the growing awareness on the part of these specialists that the Agency is not appropriately considering certain advances in this field that might help in the more effective accomplishment of the Agency mission. The committee has considered at length what might be done about this situation, and this paper is the initial result of this consideration.

b. One clear conclusion from the committee's deliberations is that whereas within the Agency the OMS may have more professionals engaged in the behavioral sciences, there

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are elsewhere in the Agency other professionals who could also contribute in this area. These other professionals, moreover, might very well complement the OMS professional resources in any effort designed to place advantages from advances in the behavioral field at the disposal of the Agency. Hence, the notion of a "Center" evolved as a means for mobilizing on a continuing basis appropriate Agency resources that might be organizationally separate. We use the term Center to convey the idea of a means whereby the various components of the Agency who would contribute to the effort might relate as required and on a continuing basis.

c. Another conclusion of the OMS committee is that such a Center might be helpful not only for the Agency's future development, but might be immediately useful in connection with current problems.

4. Concept

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The functions of an Agency Center for Behavioral Sciences are seen to be as follows:

- a. Program coordination and development within the Agency on matters pertaining to the behavioral sciences.
- b. Advisory assistance to interested Agency officials (DCI, Executive Director-Comptroller, Deputies) or offices (0/878, OP, OTR).
- c. Generation of recommendations for consideration by appropriate Agency officials.
- d. Provision of multi-discipline services to various Agency components.
- e. Maintenance of continuing awareness of the "state of the art" in the behavioral sciences field and the potentials for the application of advances to Agency needs.

SUBJECT: Center for Behavioral Sciences

The OMS would be pleased to provide leadership for such a Center and, if such is desired, we would also be pleased to provide any briefing or guidance in connection with its establishment.

5. Recommendation

It is recommended that approval be obtained for the Office of Medical Services to explore and submit a plan for the establishment at an appropriate central point within the Agency of a Center for Behavioral Sciences, to be made up of representatives from those components having pertinent professional resources and those components having Agency responsibilities relating to this field.

JOHN R. TIETJEN, M. D. Director of Medical Services

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The recommendation contained in Paragraph 5 is approved.

R. L. BANNERMAN
Deputy Director for Support

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